

CORE PERFORMANCE INDICATORSfor the 2021-27 generation of EU funded programmes

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Performance

- A performance framework is a system gathering and exploiting diverse forms of information and performance indicators are just a component of it.
- An effective performance information system should include at least an appropriate mix of regular reporting, ongoing monitoring and periodic evaluations.

Performance is a (long) journey and we have just started

we have started with the core performance indicators that could provide measures of the progress and the achievement of programmes, with respect to the key aspect relating to specific objectives.

- Challenges
- Selection criteria
- The product: set of core performance indicators
- The process: lessons learnt & steps to go



Core Performance Indicators: Challenges

Better data for better policies

Counting what matters

Building a whole system approach

Communicating on political priorities through a budget narrative on few policy areas (clusters) and articulating the contribution of the EU Budget to political priorities.

Monitor progress and achievements of spending programmes through a streamlines, well-structured, stable and coherent set of indicators

Building a coordinated and coherent system of comprehensive, reliable, and consistent information for reporting, monitoring and evaluation

Core Performance Indicators

- **○** Listed in the Annexes of the Programmes' legal acts
- **○** Annually reported in the Programme Statements
- Scrutinized by budget authorities



Conceptual framework EU POLICIES Provide feedback Measure Define General **Political priorities Impacts** Intended **Policy clusters** Objectives Indicators Specific Results **Programmes RACER** criteria Smart criteria Direct /indirect effects Operational **Programmes** Outputs Deliverables

Analytical framework

EU BUDGET NARRATIVE

- → Contextual indicators (trends)
- → Cross-sectional indicators (across Programmes)
- → Impact indicators (by Programme)

Communicate on contribution to policy goals

CORE PROGRAMMES PERFORMANCE INDICATORS

- → Relevant linked to objectives
- → Available no indicator without data
- → Intelligible conveying a clear message
- → Efficient their collection is cost-effective

Track progress and report on achievements

PLAN FOR MONITORING & EVALUATION

- → Information architecture
- → Data provision
- → Data processing

Gather an information base for monitoring & evaluation



Core Performance Indicators: selection criteria

What makes a good "core" indicator for reporting annually on EU budget spending?

Relevance - there is a clear relationship between the indicator and the specific objective of the programme

Indicators & measures: for each specific objective of the programmes the key "pointers" have been selected for measuring what it purports to measure – in its key dimensions and evolving over the time

Effectiveness - data are available and measures cover as much as possible the entire programme cycle

Outputs-Results-Impacts: the information should cover the whole implementation period

Efficiency - data can be obtained with reasonable and affordable effort and resources; indicators that are available timely

Indicators that can be efficiently obtained: we focussed on indicators that could be available on time and without excessive burden for collection



Core Performance Indicators: indicators & measures

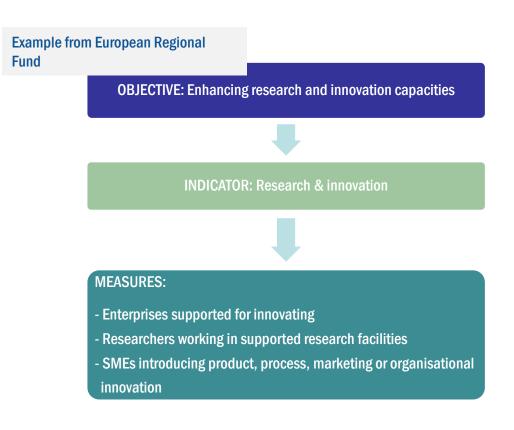
How we monitor over the time and across multi-dimensional indicators

Indicators & Measures

Indicators are "pointers" for monitoring on progress and achievements; the same "pointer" might be indicated with diverse measures, depending on the evolution over the time or to the multidimensionality of what we want to measure









Core Performance Indicators: outputs>results>impacts

How we monitor progress and achievements along the implementation

Output indicators	Result indicators (direct results)	Impact indicators (indirect results)
What we want to deliver	What we want to change	To what we want to contribute
related to the deliverables generated by the intervention	related to the effects directly linked to the intervention	related to intended outcomes in relation to the Programme's objectives
Reach: beneficiaries	Reach: people expected to be reached directly with the intervention	Reach: people expected to be reached directly & indirectly with the intervention



47%
Output
indicators



42% Result indicators



11% Impact indicators

Example from Horizon Programme

OBJECTIVE: Generating high-quality new knowledge

INDICATOR: Publications

Output Result Impact

Peer reviewed scientific publications

Field-Weighted Citation Index

Core contribution to scientific fields



Core Performance Indicators: process

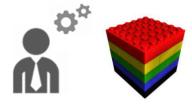
LEGO approach



Lessons learnt & streamlining existing indicators: review of the processes and of the indicators in use for the 2014-2020, not reducing but choosing the indicators that could bring a real contribution to the key information for each programme



Well-chosen indicators: through an iterative process of selection in consultation with relevant DGs, a small set of indicators have been selected for annual reporting, being a compromise between relevance, availability, cost-effectiveness and communicability.



Well-structured system of indicators: building a coherent and balanced set of indicators

- **Best practices and lessons learnt**
- Ownership and cooperation
- Collecting the right data and translating this into the right messages
- **Overage and freshness of the information**

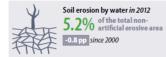


Natural resources & Environment









Sea narrative







Climate narrative



Greenhouse gas emissions in 2015 77.9 Index, 1990 = 100 - 8.0 index points since 2010



Share of renewable energy in 2015

16.7% of gross final energy





Near surface temperature deviation in 2016

EU spending



European Agricultural Guarantee Fund (EAGF) European Agricultural Fund for Rural Development



European Maritime and Fisheries Fund (EMFF) and Common Fisheries Policy (CFP)

Environment and climate action (LIFE)

Commitment Executed 2014 - 2017 Total enveloppe € 3 456 mln

1. European Agricultural Guarantee Fund (EAGF) EUR 42 611 (72.75%)

2. European Agricultural Fund for Rural Development EUR 14 364 (24.53%)

- 3. European Maritime and Fisheries Fund (EMFF) and Common Fisheries Policy (CFP) EUR 1 039 (1.77%)
- 4. Environment and climate action (LIFE) EUR 494 (0.84%)
- 5. Other programmes EUR 61 (0.11%)

Prevention of soil erosion Contribution to biodiversity Improvement of water treatment Progress toward target # % of target achieved by 2017

Marine Knowledge 2020 initiative Stock fished at Maximum Sustainable Yield

Progress toward target ## % of target achieved by 2017

Population benefitting from improved air quality

Progress toward target # % of target achieved by 2017

Commitment Executed 2014 - 2017 Total enveloppe € 3 456 mln

Species targeted toward conservation status Climate change adaptation strategies







