



Development of CLLD  
Indicators in Scotland  
2014-20

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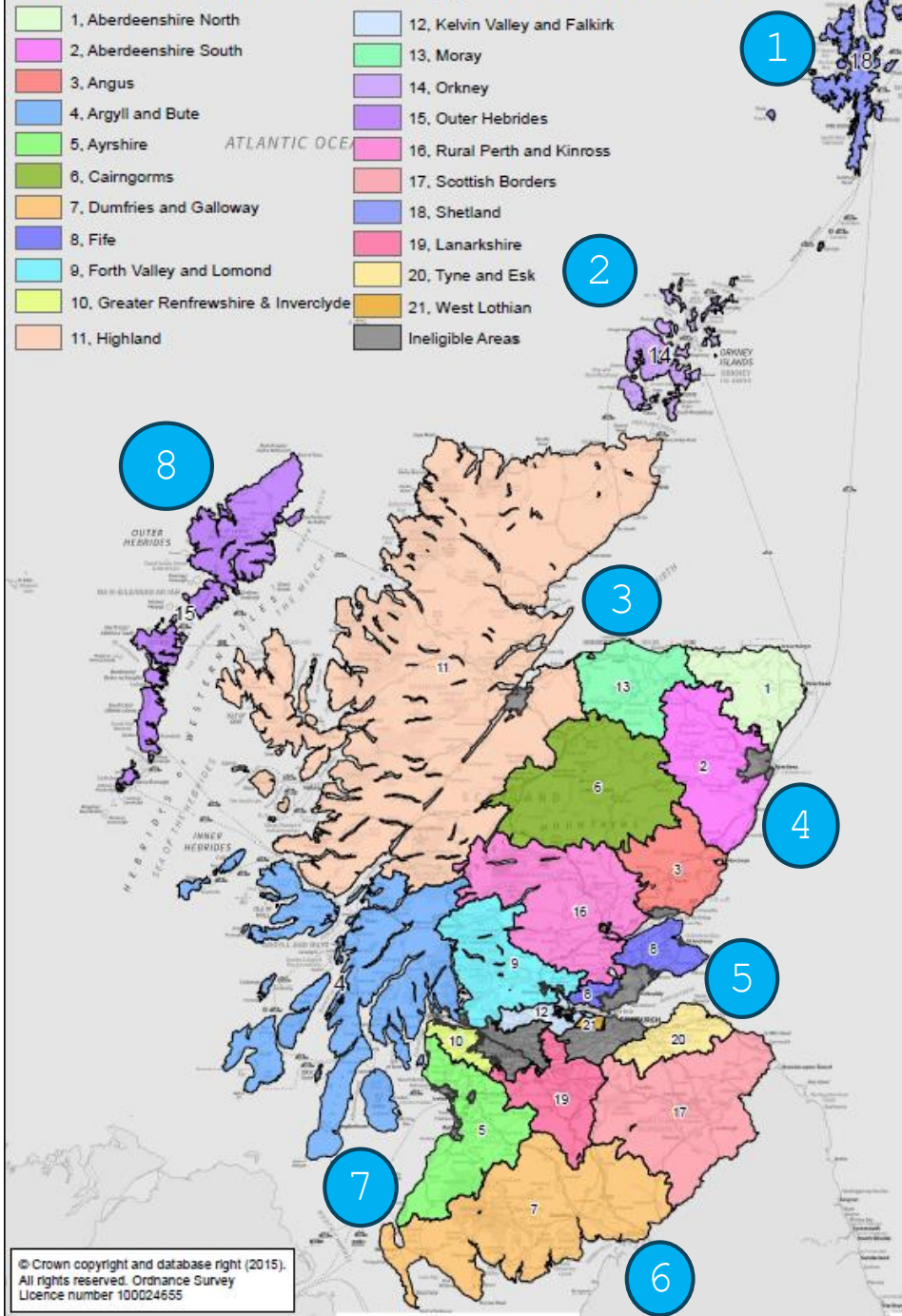
# LEADER/CLLD in Scotland 2014-20

- Agreed to a multi funded approach, EMFF & EAFRD
- Greater coherence, greater focus, stronger governance:
  - One area, one LDS
  - One area, one partnership
  - Independent Chair, separation from lead partner  
*(responsible for hosting the LDS admin/animation function)*
  - Clear about when to use funds
- Approach - enabling, proportionate with clearer, and simpler guidance/systems to support implementation.

# Our approach...

- Transparent criteria for funding allocations - based on Area, Socio-economic profile + population
- Each LDS a minimum of £2million to ensure they had capacity to animate/administer effectively
- Guidance - slimmer and clearer on areas such as reasonableness of cost, state aid, eligibility.
- Regulations - limited to enforcement of EU rules around payments etc.
- Clearer Governance & Communication
- IT system - introduced to remove compliance/admin errors
- Support/training e.g. thematic, capacity building workshops - including M&E

# Local Development Strategy Areas 2014-2020



# LEADER 2014-20

21 LDS  
 14 EMFF +  
 EAFRD  
 21 LAGs  
 8 FLAGS

£86 million  
 EAFRD/SG  
 (+ c£6million EMFF/SG)

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# Development of Common Indicators

- 300+ unique indicators at LDS level across 21 LDS
- Managing Authority & LAGs/FLAGs identified an opportunity to **refine indicators** at LDS level and identify those that could cut across all the LDS.
- Collectively considered if was there **any duplication with national indicators** (under EAFRD/EMFF)
- Collectively considered if they stacked up? (**simple, easily captured & clearly understood**)
- Collectively thought about what really needed to be captured and why?
- Above all we needed to ensure that wherever we were in the LEADER/CLLD 'ecosystem' **we understood how LDS implementation was going in real time.**
- Managing Authority, Scottish Rural Network, FLAG/LAG members and managers **worked together to work through the M&E needs of LDS**

# Actions and steps

	Deadline (2016)	By whom
Present an overview of the M&E framework for Scottish LEADER and the plans for refining indicators to Co-ordinators Meeting	3 <sup>rd</sup> Feb	MA & National Network (SRN)
M&E Group send suggestions for M&E tool kit and workshop contents to SRN	9 <sup>th</sup> Feb	M&E Group (MA, FLAGS/LAGs, SRN)
Scottish Government work up a proposed shared indicator list, beneficiary lists and workshop/toolkit contents to circulate to M&E Group	10 <sup>th</sup> Feb	MA & National Network
M&E Group review shared indicator list, beneficiary lists and workshop/toolkit contents and meet with SRN to finalise (conference call).	19 <sup>th</sup> Feb	M&E Group and National Network
Finalise workshop and toolkit - then run workshop on 26 <sup>th</sup> Feb (including shared indicators & definitions, M&E framework and definitions of 'output indicator' & 'result indicator' etc., examples of data collection methods for each indicator, useful resources and links)	26 <sup>th</sup> Feb	National Network
Each area refines their M&E plan in their Business Plans (BPs) and LDSs and re-submit BPs and LDSs to Scottish Government and share with SRN.	14 <sup>th</sup> March	All LAG/FLAG Co-ordinators
SRN reviews new M&E plans from all areas and collate a list of all indicators to circulate to M&E Group for review	21 <sup>st</sup> March	National Network
M&E Group meet with SRN to finalise shared Indicator list, beneficiary lists and definitions to input to LARCS (IT SYSTEM) and associated guidance.	25 <sup>th</sup> March	M&E Group and National Network

# Clustering indicators around common objectives of the LDS

- Environment, built/cultural heritage, tourism, access
- Employment and employability
- Climate, carbon & renewables

Discounting those indicators that were clearly unique to individual LDS, highlighting those that were 'questionable' - e.g. demonstrating reduction in carbon emissions...

For example...

<b><i>Employment and employability</i></b>	
No of actions / activities that create employment	
No of jobs (FTE) created which will be sustained post LEADER	how do you measure this - post project, post programme .
No of temporary jobs created (FTE) for duration of funding (specify sector)	Measure as FTE - jobs created - e.g. 3 month would go down as 0 .25FTE
No of jobs safeguarded (FTE) (specify sector)	Breakdown by sector (key), given typology. See R24/T23
No of jobs created and or safeguarded	
No. of jobs safeguarded	
No of projects creating or safeguarding jobs	
No of projects which contribute to greater employment opportunities in remoter areas	
More new jobs created locally	
More local people find local employment	smart?
No of actions / activities that support employability / youth employment /underemployed	See 55
No of long term unemployed supported into work – temporary / permanent (detail sector & FTE)	Is this doable as part iof a common set?
People in rural West Lothian access to job-seeking support services	



**Environment / natural and built heritage/access (includes elements of tourism and culture)**

No of new environmental awareness raising (sectoral events/activities) initiatives supported  
No of environmental improvement projects funded

With drop down list of project types - e.g. green space, cultural, buildings etc

No of actions linked to access to and education of the natural (and built) environment  
No of environmental access, sustainability and biodiversity projects ( +projects linked to strategic landscape initiatives)  
Increase in number of green spaces

Length / no of pathway or access areas assisted

RDP indicator on access - can we be consistent with that? - length/no

No of natural and cultural heritage projects  
No of natural heritage sites assisted  
Improvements to local buildings  
Projects which build on or utilise Shetland's cultural heritage  
No. of new facilities or services (natural, cultural, creative etc )  
Increased visitor numbers in related communities  
No. of people reporting improved accessibility to natural and cultural assets  
No of new and repeat visitors  
No of visitors

Increase in number of visits to specific events/attractions.

Increase in number of visits to facilities and/or attractions e.g. tourism, footpaths,

***Climate / carbon / renewables***

No of activities / actions that support reduction in CO2 emissions (e.g. reduce dependency on road transport and their emissions)

More sustainable and energy efficient communities

No of actions on climate change

No of activities / actions that support the use of renewables from emerging technologies

No of activities / actions that support development of low carbon economy

No of projects contributing to a low carbon economy

Projects which increase installed capacity of renewable energy

No of sustainable energy initiatives supported

Projects which examine new carbon reduction techniques

Projects which provide energy saving solutions for community buildings

No of projects providing energy saving solutions for community facilities

No. of community (co-ownership) renewable energy projects

No. of Improved energy efficiency measures in place

Business awareness of initiative for energy efficiency

is this not done already? Don't see huge demand here?

Businesses undergone energy use improvement plans

Businesses (in coastal Moray) with renewables related activity as part of their business portfolio

# Final list of common indicators 1/2 -

(R) - Result, (O) - Output

- No. of new enterprises (R)
- No. of new products or services created (R)
- No. of first time volunteers (R)
- No. of jobs safeguarded (FTE) (R)
- No. of community facilities improved (R)
- No. of community facilities created and new services provided (R)
- Length of paths created (R)
- Annual change in the number of visits to facilities/attractions (R)
  
- No. of projects contributing to a low carbon economy (O)
- No. of projects that foster innovation (O)
- No. of projects implemented through partnership working (O)
- No. of people participating in LEADER projects (O)
- No. of projects creating or safeguarding jobs (O)
- No. of knowledge transfer actions delivered by projects (O)

# Final list of common indicators 2/2

- No. of enterprises developing new markets (0)
- No. of projects supporting food & drink supply chain development (0)
- No. of enterprises participating in food & drink supply chain (0)
- No. of community-based food & drink projects (0)
- No. of environmental awareness raising projects supported (0)
- No. of promotional/marketing projects (0)
- No. of initial studies or pilot projects supported (0)
- No. of events supported (0)
- No. of projects benefiting young people (0)
- No. of projects benefiting disadvantaged groups (0)
- No. of projects that support capacity building and/or leadership in communities (0)
- No. of LAG/FLAG visits and exchanges undertaken (0)
- No. of learning days delivered (0)
- No. of projects supporting communities to manage/own assets/services (0)
- No. of projects supporting broadband roll out (0)
- No. of projects that address rural inequality (0)

# Reflections and Conclusions

- Leadership by the MA crucial.
- 'Team Scotland' approach was equally crucial to development of M&E frameworks.
- Great reminder that we needn't over complicate - (simple, easily captured & clearly understood)
- Monitoring, evaluation, effective communications and meaningful engagement all fundamental pieces of the CLLD jigsaw - helping us and others to understand the added

Final list of common indicators...  
as part of M & E toolkit...

## LEADER Toolkit Monitoring and Evaluation

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<https://www.ruralnetwork.scot/sites/default/files/documents/Monitoring%20and%20Evaluation%20Toolkit.pdf>



**Thank you!**

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